

Objet projet contrat : 26-AOO-S040 - The tender covers the award of a service contract covering "INTEGRATED DIAGNOSTIC AND STRATEGIC ROADMAP FOR SOLID WASTE MANAGEMENT AND CIRCULAR ECONOMY IN

Ordre	Question posée le ...	Questions des soumissionnaires	Réponses	Réponse donnée le ...
1	16/09/2026	Bonjour, l'AO 26-AOO-S040 ne précise pas de budget maximal. Existe-t-il un montant indicatif ou un plafond fixé par le pouvoir adjudicateur pour ce marché ? Merci d'avance.	Aucun montant indicatif ni plafond budgétaire n'est fixé dans les documents de consultation pour ce marché. Conformément à l'article 2 des Tender Rules, le montant du marché dépend du prix proposé par le candidat retenu. Il appartient donc aux soumissionnaires d'établir leur offre financière sur la base du périmètre, des exigences et des conditions d'exécution définies dans les documents de consultation. Les offres seront évaluées conformément aux critères et modalités prévus à l'article 5 des Tender Rules.	29/09/2026
2	16/09/2026	Bonjour, dans l'offre financière (26-AOO-S040-5), les colonnes par Expert (E:K) doivent-elles contenir un nombre de jours ou un montant en euros ? Le libellé indique 'jours' mais la formule les additionne en euros. Merci de préciser.	Merci de repartir de la dernière version du fichier Financial Offer_revised_25092026 (Offre financière).	29/09/2026
3	18/09/2026	We would like clarification regarding the language requirement mentioned in the section 5.4 "Key Experts' Profiles", under "Additional requirements applicable to all Key Experts" (page 29) where is written : "The team shall ensure full professional working proficiency in Portuguese (written and spoken). At least the Team Leader and key experts directly involved in stakeholder consultations and field activities shall be fluent in Portuguese." We would like to know whether it is possible that the international experts—who are primarily focused on technical analyses and the production of deliverables—might not be Portuguese speakers, given that: -The team collectively has full proficiency in Portuguese through its national experts; -Consultations and interactions with stakeholders are conducted with the support of Portuguese-speaking national experts ; -All deliverables are produced in accordance with the linguistic requirements of the ToR. Removing this requirement would allow international engineering firms to bid on this project.	The Consultant shall ensure that the team has sufficient professional working proficiency in Portuguese to perform the assignment effectively and in accordance with the ToR. At the least, KE1, KE5 and KE6 shall be fluent in Portuguese. For other positions, Portuguese proficiency will be considered as an advantage.	29/09/2026
4	25/09/2026	Conflict of interest (RF-01) Would the participation, as consortium member or subcontractor, of a company belonging to a group that includes a municipal waste-management operator active in Luanda Province be considered a conflict of interest under the admissibility criteria? If so: (a) would ring-fencing measures (e.g. exclusion of that company's staff from Tasks 2, 4 and 5 and from any assessment of private operators) be considered sufficient; and (b) would participation in this assignment restrict the group's eligibility for subsequent procurement under the Programme (e.g. pilot interventions under Component 2)?	The participation, as a consortium member or subcontractor, of a company belonging to a group that includes a municipal waste-management operator active in Luanda Province does not, in itself, constitute an automatic conflict of interest or ground for exclusion under the Tender Dossier. Tenderers are nevertheless responsible for identifying and disclosing in their proposal any actual or potential conflict of interest that may affect the independent and impartial performance of the assignment, and for proposing appropriate measures to prevent or mitigate such conflict. The adequacy of these measures will be assessed by Expertise France (the Contracting Authority) on a case-by-case basis. Excluding the company's staff from Tasks 2, 4 and 5 or from assessments of private operators cannot be confirmed in advance as sufficient. The assessment will also consider relevant economic interests, access to information and influence over the assignment's findings and recommendations. Participation in this assignment does not automatically exclude the Consultant or other companies within its group from subsequent procurement under the Programme. Their eligibility will be assessed under the rules applicable to each subsequent procedure, taking account of any conflict of interest or unfair competitive advantage arising from this assignment. No assurance of eligibility for future contracts can be given at this stage.	2/10/2026

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5	25/09/2026	References from group companies and PAPERSU (RF-13) For the minimum requirement of three similar assignments: (i) may the requirement be met by the consortium members collectively; (ii) may a member rely on assignments completed by an affiliated company of the same group, provided that company performs part of the services under the contract; (iii) do strategic action plans prepared by a waste management operator for its own system (e.g. Portuguese PAPERSU under PERSU 2030) qualify as similar assignments, considering that Annex V requires a client, a contract value and the tenderer's role; and (iv) are ongoing assignments whose relevant services have already been performed eligible?	i) Yes. The requirement for at least three similar assignments may be satisfied collectively by the consortium members. ii) A tenderer may rely on the capacities of an affiliated company, provided that it identifies that company, demonstrates the relevant capacities and provides evidence that those capacities will be available for performance of the contract. Membership of the same corporate group is not sufficient on its own. Where the affiliated company will perform part of the services, it must be identified as a consortium member or declared as a subcontractor, as applicable. References must clearly identify the entity that actually performed the services. iii) Assignments undertaken for a company's own waste-management system may be submitted for consideration, provided that their scope, complexity, services performed and results are adequately documented and verifiable. Their acceptance is not automatic and will depend on their relevance to the requirements of the Tender Dossier. For such references, Annex V should identify the commissioning organisation or internal department and explain the internal nature of the assignment. Where no external contract value exists, tenderers should indicate "Not applicable – internal assignment" and provide available information on the assignment's budget or resources. The Contracting Authority cannot confirm in advance whether a particular PAPERSU reference will satisfy the requirement. iv) Yes. Ongoing assignments are eligible where they are substantially completed and the relevant services have already been performed. The applicable reference period is the three (3) years preceding the tender submission deadline, as specified in the Tender Rules, Section 5.1 of the Terms of Reference and Annex V. Tenderers must clearly distinguish completed services from activities still to be performed.	2/10/2026
6	25/09/2026	Annual turnover (RF-02) The Tender Rules state a minimum annual revenue of "€800,000,000 exc. VAT". Please confirm that the threshold is €800,000, whether it applies to each of the last three financial years or to the average, and whether the aggregated revenue of all consortium members is taken into account.	The Contracting Authority confirms that the minimum economic and financial capacity requirement is €800,000.00 (eight hundred thousand euros), excluding VAT. The threshold applies to the minimum annual revenue for each year. For a consortium, the requirement is assessed collectively, using the combined annual turnover of its members for each relevant financial year. No individual member, including the lead firm, is required to meet the threshold independently. Each member must nevertheless provide the financial information required by the Tender Rules.	2/10/2026
7	25/09/2026	Key Experts' minimum person-days (RF-19) In the minimum level-of-effort table, the home-based person-days per Key Expert (40 + 35 + 20 + 20 + 20 + 30) add up to 165, while the total row indicates 150 and section 4.6 refers to 260 days in total. Please confirm whether the binding minimum applies per Key Expert (110 on-site + 165 home-based = 275 person-days) or to the overall total of 260 person-days.	The total row contains an arithmetic error: the home-based total shall read 165 person-days instead of 150, and the overall minimum level of effort shall therefore read 275 person-days instead of 260. Section 4.6 of the Terms of Reference is hereby replaced by the following: 4.6 Place and conditions of execution • Place of execution: The services shall be performed partly at the Consultant's premises and partly through field missions in Luanda Province, Angola. The Consultant is expected to provide a detailed planning for field missions as part of the technical proposal, including number, purpose and duration. • Execution period: Eight (8) months from the contractual commencement date. The indicative implementation period is November 2026 to June 2027. • Number of working days: The minimum estimated volume of expert working days is 275 days (discriminated according to the table in section 5.3). This estimate does not include resources allocated to quality control or technical support (backstopping).	2/10/2026
8	25/09/2026	Forms DC1 and DC4 (RF-06) The Tender Rules refer to forms DC1 (authorisation of the lead company) and DC4 (subcontracting declaration), which are not included in the tender dossier. Are equivalent documents in English acceptable, i.e. a power of attorney from each co-contractor and a subcontracting declaration including the subcontractor's capacities and a sworn statement of no exclusion?	No English versions of the DC1 and DC4 forms are available. The official DC1 and DC4 forms can be downloaded from the French Ministry of Economy and Finance website following this link: https://www.economie.gouv.fr/daj/les-formulaires-de-declaration-du-candidat	2/10/2026
9	25/09/2026	Language of the bid and certificates in Portuguese (RF-07) Please confirm that the technical and financial proposals must be submitted in English. May official certificates issued by national authorities (company registry, tax and social-security clearance) be submitted in their original language (Portuguese), or is a certified English translation required? Is Haya apostille required, too?	The technical and financial proposals shall be submitted in English, in accordance with the Tender Rules. Official certificates and supporting documents issued by national authorities (including company registration, tax and social security documents) will be accepted in English, French or Portuguese without translation. Documents issued in any other language must be accompanied by a certified translation into English. No Hague apostille is required for submission of these documents at the application stage. The Contracting Authority reserves the right to verify their authenticity and request supporting evidence where necessary.	2/10/2026
10	25/09/2026	Financial Offer template (RF-03) The Financial Offer template appears to contain formula inconsistencies: column O ("Costs (€ HT)") adds person-days (column L) to euro amounts (columns M and N); the totals in row 20 exclude row 19 (Task 10b / D6); and non-key-expert days (column K) are excluded from the subtotal. May bidders correct these formulas, or will a revised template be issued?	Financial Offer template "26-AO-S040_Financial offer_revised" has been published and is available for download. All tenderers must use this template to prepare their financial proposal.	2/10/2026
11	25/09/2026	Page limit (RF-04) Please confirm that the Technical Proposal is limited to 30 pages, and that CVs, Annex V reference forms, the detailed Gantt chart and other required annexes are excluded. The text also refers to a "five-page limit".	The Contracting Authority confirms that the Technical Proposal shall not exceed thirty (30) pages. The cover page, table of contents, CVs using Annex IV, technical references and evidence of the Tenderer's experience (Annex V), detailed workplan/Gantt chart, and any other annex expressly required by the Tender Dossier are excluded from the 30-page limit. The reference to the "five-page limit" applies to the CVs submitted using Annex IV. Each CV shall not exceed five (5) pages and shall not count towards the 30-page limit of the Technical Proposal.	2/10/2026
12	6/10/2026	Given the complexity and multidisciplinary scope of the assignment and the recent clarifications and revised tender documents, would the Contracting Authority consider extending the submission deadline by two weeks, to 2 November 2026?	Taking into account the nature and scope of the clarifications and amendments issued to date, the Contracting Authority considers that sufficient time remains for tenderers to prepare and submit their offers. The deadline for submission of tenders therefore remains 19 October 2026 at 14:00 (Paris time).	12/10/2026
13	8/10/2026	Les documents de l'Annexe II seront-ils communiqués aux soumissionnaires avant la date limite de remise des offres ? Sinon, devons-nous nous baser uniquement sur des sources publiques ?	Les documents mentionnés à l'Annexe II seront mis à la disposition du titulaire du marché, conformément à l'intitulé du document : « ANNEX II – Indicative List of Documents and Data to be Made Available to the Contractor ».	12/10/2026
14	9/10/2026	Does Task 10 require a nationwide assessment of PESGRU, including fieldwork outside Luanda, or should the revision rely on the Luanda diagnostic, existing national data and institutional consultations	Question submitted after the deadline (see Article 8 of the Tender Rules).	12/10/2026